

Michel Allé (CV professionnel)

Experience

- 2013-2015 **SNCB (Belgian Railways)**
Chief Finance Officer
After the restructuration of the Belgian Railways, the Holding company and the train operator merged.
As CFO, Member of the Executive Committee
- 2005-2013 **SNCB Holding, Brussels, Belgium (Belgian Railways Holding)**
Chief Finance Officer
SNCB Holding is the mother company of the Belgian Railways Group.
The consolidated revenue is approx. 3.000 Mio€ .
The headcount is around 38.000 people.
The Belgian State is almost the sole shareholder of the company.
As CFO, member of the Executive Committee.
- 2001-2005 **BIAC SA/NV, Brussels, Belgium (Brussels International Airport Company)**
Chief Finance Officer
Owner and operator of Brussels Airport, BIAC has been privatised in December 2004, funds managed by Macquarie Airport owning the 70% of the shares.
The revenues were 304 Mio€ in 2004 and the total of the balance 1.297 Mio € on December 31, 2004.

As CFO, member of the Management Committee.
In this respect, responsible for the privatization process of the company including the negotiation with the Belgian State as shareholder and regulator.

Michel Allé

- 1987-2000 **COBEPA GROUP**, Brussels , Belgium (Compagnie Benelux Paribas)
- 1995-2000 **Member of the Group's Management Committee**
- 1994-1995 Vice President in charge of investments
- 1992-1994 Vice President of Mosane (Walloon subsidiary)
- 1987-1992 Investment Manager (Mosane)

COBEPA was the Brussels listed equity investor of Paribas for Benelux and Canada. I was in charge of making investments first in SME and then in large corporations (D'leteren, Mobistar, Belron/Carglass, etc.).

I managed major M&A and IPO transactions and acquired a broad boardroom experience.

- 1987 (jan-sep) **CEDEC**, Brussels, Belgium (Business consultant)
Analyst
- 1979-1986 **BELGIAN PRIME MINISTER'S OFFICE, Science Policy
Programmation (SPPS-DPWB)** Brussels, Belgium
- 1986 **Director in charge of innovative companies**
- 1982-1985 **Director of the National Energy R-D Programme**
- 1979-1982 Advisor
- 1975-1979 **UNIVERSITÉ LIBRE DE BRUXELLES**, Brussels, Belgium
Research Assistant

Boardroom experience

- GIB Group (retail) (1998-2000)
- Mobistar (mobile operator) (1997-2001)
 - ✓ Member of the Executive Committee
- SAIT-STENTO (formerly SAIT-RH) (1994-2000)
 - ✓ Chairman of the Board (1999-2000)
- UCO Textiles (1994-2000)
- Wérister (1994-2004)
- Belron-Carglass (1999-2000)
- Paribas Participations limitée (1994-2000)
- T. Palm (1989 - 2000)
 - ✓ Chairman of the Board (1989-1995)
- TDS Acior (1989 -2005)
 - ✓ Chairman of the Board
- Telenet (Belgian main cable operator) (2005-2012)
- Euroscreen (biotech venture) (independent director) (since 1994 -)
 - ✓ Chairman of the Board since 2007
- MobileXpense (independent director) (since 2000-)
- Eurvest (Nicols) (independent director) (since 2010-)
- D'leteren (representative of family shareholder) (since 2010-)
- Eurofima (representative of SNCB) (since 2006-)
 - ✓ Vice-Chairman of the Board since 2011
- Zetes (independent director) (since 2011-)
 - ✓ Chairman of the Audit Committee

Academic experience

Solvay Brussels School of economics and management (Université Libre de Bruxelles)

1990-1997-2001 **Professor of Finance (Business Planning, Finance, Strategy)**
President of the School

1998- **Ecole Polytechnique (Université Libre de Bruxelles)**
Professor of Economics

Michel Allé

Education

- Civil Engineer (specialty : Physics), Université Libre de Bruxelles, Belgium
- Master in Economics, Université Libre de Bruxelles, Belgium

Languages

- French (mother language)
- English (fluent, daily business practice)
- Dutch (fluent, daily business practice)
- Italian (fluent, daily practice)

Interests

Jogging, skiing, reading, opera, classic music and jazz.

Personal data

Belgian citizen, born in 1950, 3 children, 5 grandchildren

Coordinates

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